



**PROTECT
CONTROL
SENSE**



Investor Presentation

February 2021

 **Littelfuse®**
Expertise Applied | Answers Delivered

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LITTELFUSE – A GROWTH COMPANY

Who We Are

- \$1.4 billion⁽¹⁾ industrial technology company; NASDAQ: LFUS
 - Global leader in circuit protection
 - Growing provider of leading power control and sensing technologies
 - 11,000 innovative employees worldwide
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What We Do

- Deliver high-quality products to over 100,000 end customers for a safer, greener, increasingly connected world
 - Collaborate with customers to provide application expertise
 - Drive best-in-class shareholder returns: 21%⁽²⁾ CAGR (Dec 2012 – Dec 2020)
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How We Grow

- Increasing product content across transportation, industrial and electronics end markets
- Focusing on high-growth markets and applications
- Accelerating organic growth complemented with strategic M&A

IN RESPONSE TO COVID-19

KEY PRIORITIES

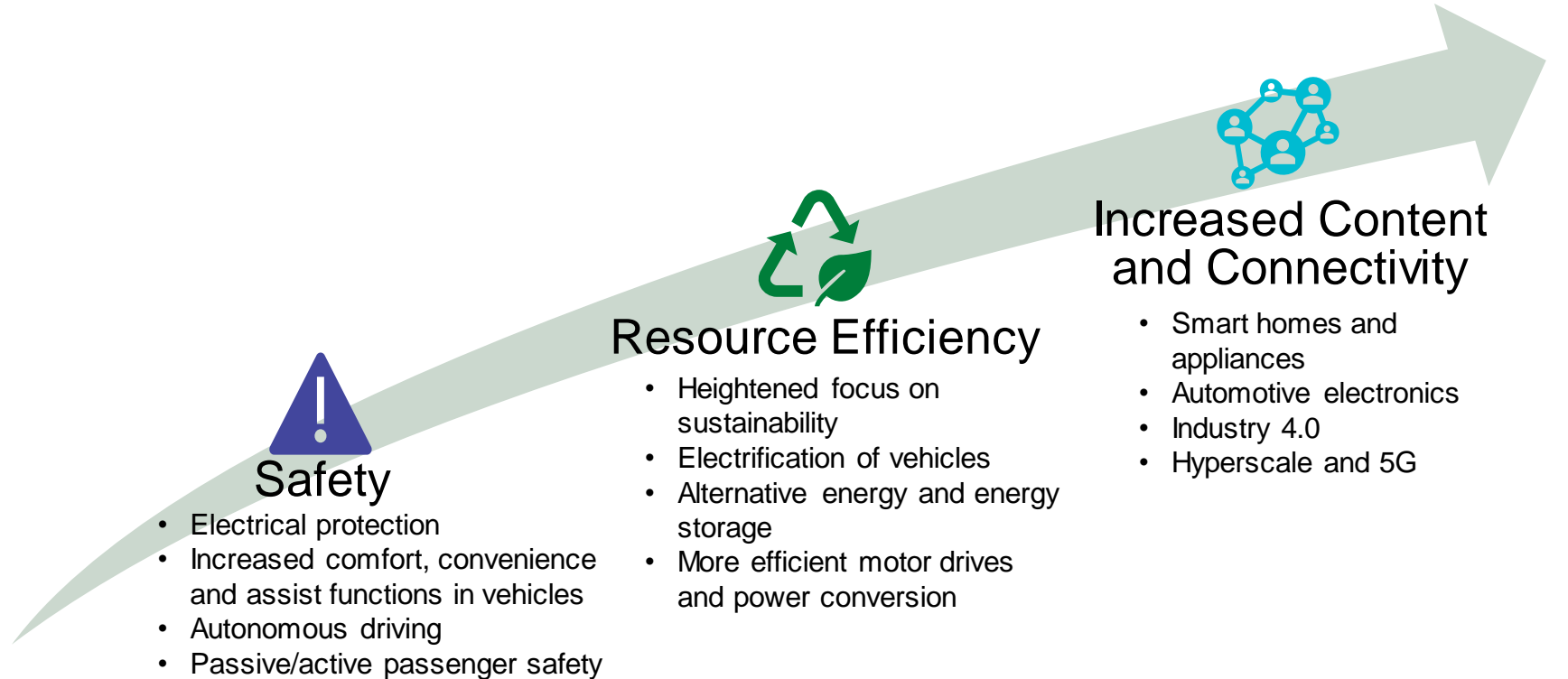
- **Associates:** Protect the health and safety of our associates, their families, and the communities where we operate
- **Customers:** Support and serve their critical needs
- **Performance:** Long-term financial health of the company

KEY ACTIONS

- Global implementation of health and safety protocols at all worksites
- Ongoing refinement of cost structure commensurate with demand levels
- Preservation of financial flexibility and liquidity

Expect to come out stronger on the other side of this challenge

SECULAR GROWTH THEMES EXPAND END MARKET OPPORTUNITIES

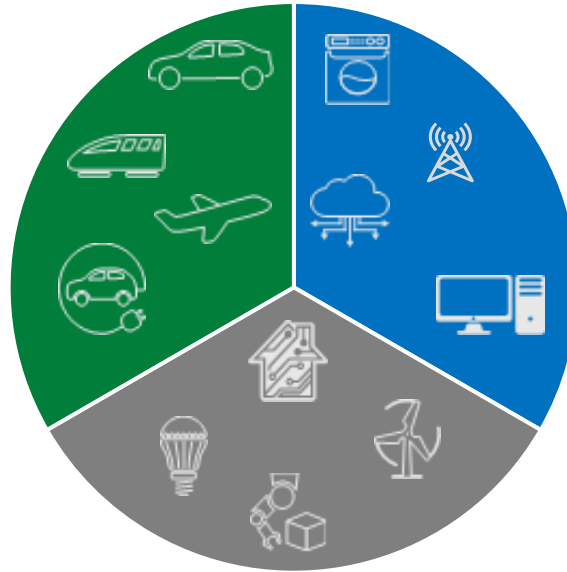


BALANCED AND BROAD RANGE OF END MARKETS SERVED

\$10+ Billion* Addressable Market Opportunity

TRANSPORTATION

- Passenger vehicle
- x-EV and related infrastructure
- Heavy truck
- Material handling
- Specialty on- & off-road vehicles
- Agricultural machinery
- Construction equipment



ELECTRONICS

- Telecom
- Data centers
- IT hardware & infrastructure
- Consumer electronics
- White goods
- Building and home automation
- Medical devices

INDUSTRIAL

- Alternative energy
- Mining
- Power conversion
- Commercial construction
- Oil & gas
- Motor drives
- Energy storage
- HVAC

INDUSTRIAL APPLICATIONS

Elevator Control*



Motor Drives Control Panel

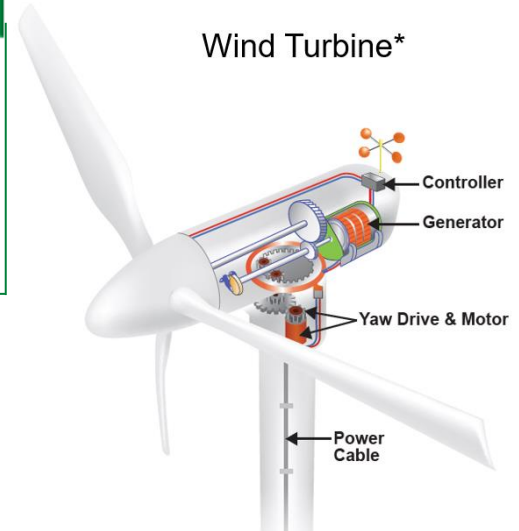
Why We Are Winning

- Robust collaboration with customers and distribution channels
- Unmatched technical engineering capabilities, service and support
- Full range of protect and control technologies

LED Lighting*

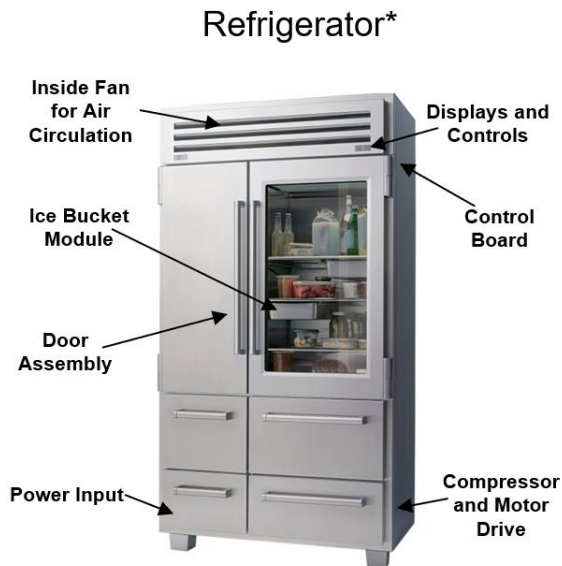


Wind Turbine*



Increased focus on energy conservation is expanding the need for Littelfuse products

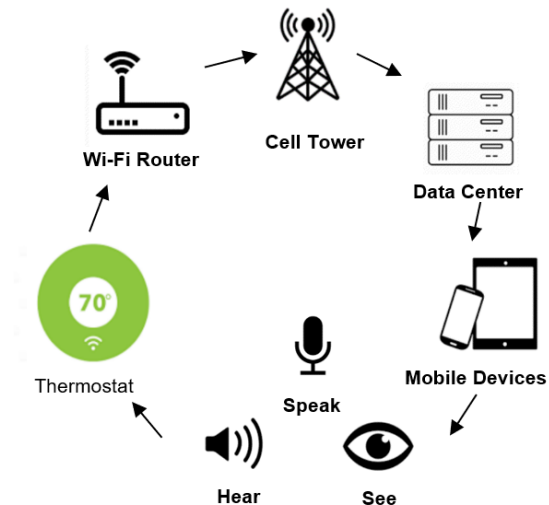
ELECTRONICS APPLICATIONS



Why We Are Winning

- Deep strategic distribution and OEM channel partnerships
- Diversity of customer base and applications
- Broadest product offering

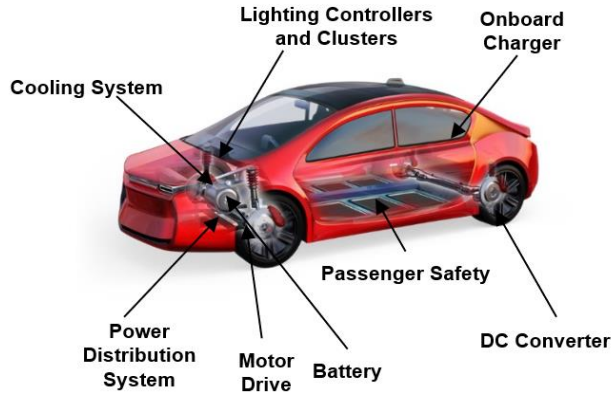
Building/Home Automation*



Proliferation of smarter devices and greater connectivity is driving demand for Littelfuse products

TRANSPORTATION APPLICATIONS

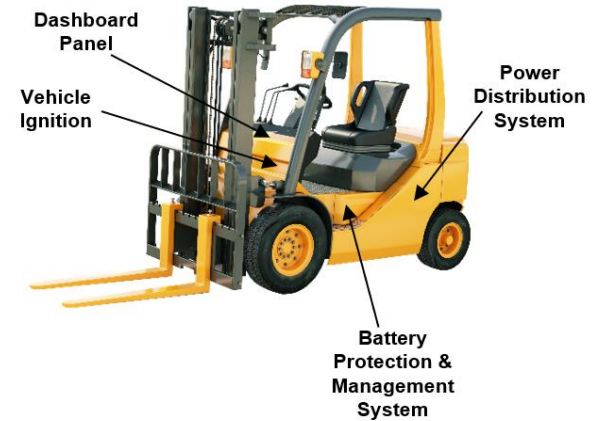
Passenger Vehicle*



Why We Are Winning

- Strong global relationships with OEMs and Tier 1 customers, suppliers and distributors
- World-wide brand reputation for product quality, safety and reliability
- Positioned to grow with 48V/Hybrid/EV platforms

Commercial Vehicle*

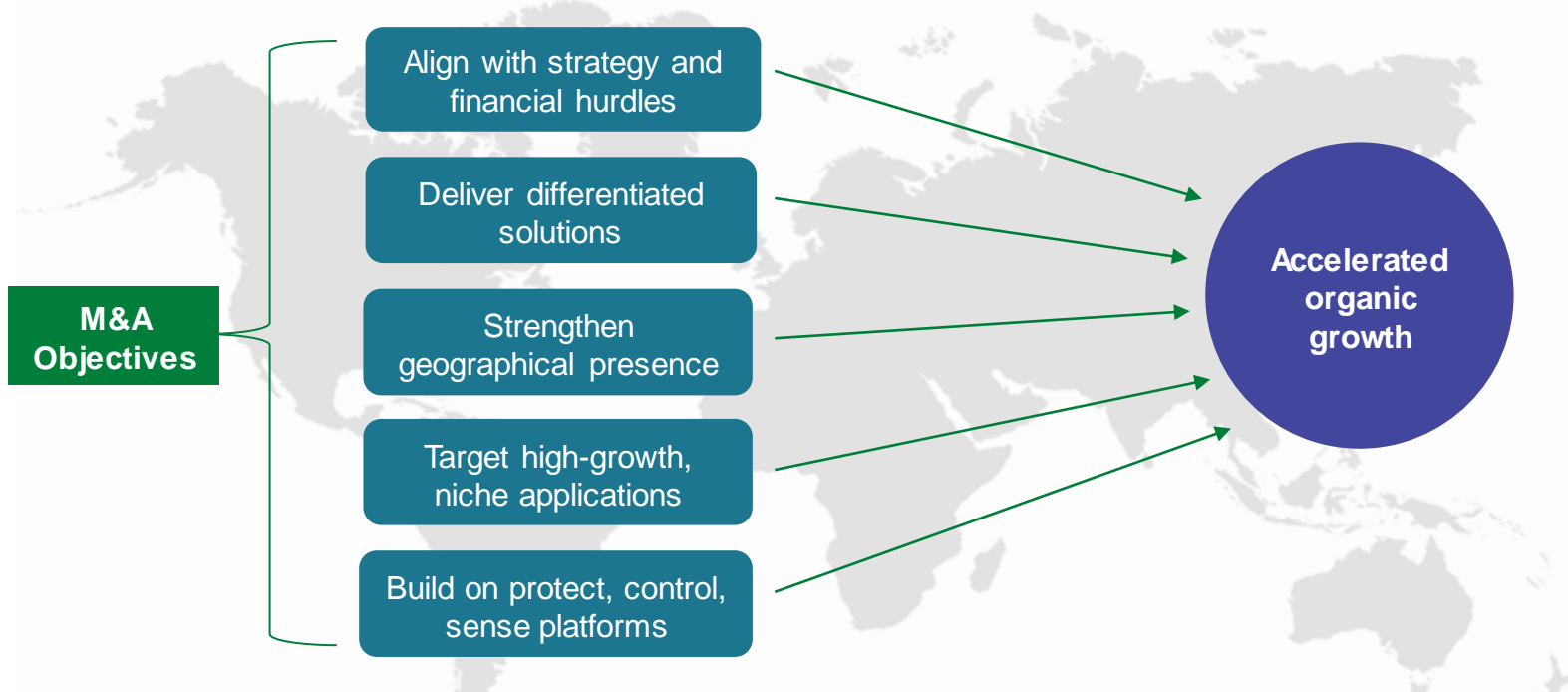


Ever-greater sophistication in electrical architecture and safety systems is increasing the content of Littelfuse products

**Represents hypothetical content example*

DISCIPLINED M&A STRATEGY

A FOUNDATION FOR ACCELERATED ORGANIC GROWTH



Successful track record of acquisitions creates shareholder value

COMPELLING INVESTMENT PROPOSITION

A PROVEN SOURCE OF VALUE CREATION

- ✓ Positioned within **secular growth themes** across **diverse** end markets
- ✓ Demonstrated ability to drive **above market** organic **growth through the cycle**
- ✓ **Strong** track record of **strategic acquisitions & financial performance**
- ✓ **Global** technical & application **expertise**
- ✓ **Deep** customer & distributor **relationships**
- ✓ **Experienced** leadership **team**

Best-in-class shareholder returns



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